Early-Stage Committee Charter

Purpose Statement

The Early-Stage Sub-Committee focuses on developing relationships with the owners and CEOs of early-stage companies; assisting owners and CEOs in development of Boards of Directors; assisting owners and CEOs in finding Directors for their Boards; educating owners and CEOs on effective board management and governance. The Committee shall hold at least one in-person meeting annually and, when possible, in conjunction with a relevant Chapter Sponsor. The Early-Stage Chair shall be a member of the Program Committee and participate in all Program Committee Meetings.

Committee Membership

The Chair of the Committee shall be selected by the Chapter President and the Executive Committee with recommendations coming from the Nominating Committee. The Committee can consist of any number of members as is deemed appropriate by the Committee Chair.

Committee Meetings

The Committee shall meet on regular basis as determined by the Committee Chair and the Chair shall participate in all National Early-Stage Committee meetings if and when formalized and as required by the National Early-Stage Committee Chair.

Committee Reports

The Committee Chair shall provide reports to the President and Executive Committee at all Executive Committee meetings or as required by the Chapter President.

Roster

ESOP Committee Charter

Purpose Statement

The purpose of the ESOP Committee is to focus on educational materials and experiences related to private company governance issues in companies that are partially, or entirely owned, by its employees through an employee stock ownership plan (ESOP), an ERISA regulated defined benefit plan that invests primarily in the stock of the sponsoring privately-held company; focuses on developing relationships with the owners and CEOs of ESOP companies; assisting owners and CEOs in development of Boards of Directors; assisting owners and CEOs in finding Directors for their Boards; educating owners and CEOs on effective board management and governance. The Committee shall hold at least one in-person meeting annually and, when possible, in conjunction with a relevant Chapter Sponsor. The ESOP Chair shall be a member of the Program Committee and participate in all Program Committee Meetings.

Committee Membership

The Chair of the Committee shall be selected by the Chapter President and the Executive Committee with recommendations coming from the Nominating Committee. The Committee can consist of any number of members as is deemed appropriate by the Committee Chair.

Committee Meetings

The Committee shall meet on regular basis as determined by the Committee Chair and the Chair shall participate in all National ESOP Committee meetings as required by the National ESOP Committee Chair.

Committee Reports

The Committee Chair shall provide reports to the President and Executive Committee at all Executive Committee meetings or as required by the Chapter President.

Roster

Betsy Golterman Shep Prior Steve Ryan Scott Miller Steve Greenapple Mary Lee Schneider Herb Kalman John Schumacher Joan Netzel Bill McNitt

Executive Committee Charter

Purpose Statement

The role of the Executive Committee is to give guidance to the Chapter President regarding programs and policies of the PDA and the Chapter.

Committee Membership

The Chapter President shall Chair the Committee. The Committee shall include The Executive Vice President, and the Chairs of the Membership, Sponsorship, and Program Committees. In addition, the Chicago Chapter shall have on the Executive Committee the Chairs of the Middle Market, ESOP, Private Equity & Family Office, and Social Committees.

Committee Meetings

The Committee shall meet monthly or as deemed necessary by the Chapter President. The Committee may meet in person, by telephone or by electronic means at times and places to be determined by the Chapter President. The Chair shall provide committee members with an agenda in advance of Committee meetings and communicate the details of the meeting to Committee members in a timely fashion.

Committee Responsibilities and Authority

The Executive Committee is responsible for guiding the activities of the Chicago Chapter programs, membership, and sponsorship. The Committee has the authority to arrange for and spend funds for Chapter activities with spending approval coming from the PDA National Organization.

Roster

John Anderson Daniela O'Leary Elaine Vorberg Nancy Fallon-Houle Sally Washlow Silvia Prickel Sue Buchanan Daniel McHugh Rebecca Wing Arthur Mertes Dana Cooper-Hayes Gail Ludewig Gerald Rixie Matt Hartzman Mary Elworth

Membership and Engagement Committee Charter

Purpose Statement

The Membership and Engagement Committee develops processes which encourage membership in the Private Directors Association[®] and its Chapters; promotes interest in membership; and works with members on annual membership renewals. The Committee's Engagement Team reaches out to all New Members to welcome them to PDA and provide guidance as to PDA's Resources; Events Schedules; and creating connections to other Members of interest. Also, the Engagement Team will reach out to all members and invite them to participate on a committee where they can make a difference and further engage in networking. The Committee uses the Event Registration Lists to identify Guests who would like to have questions answered, be introduced to PDA Members, and will invite all Guests to consider a quick pathway to Membership.

Committee Membership

The Chair of the Committee shall be selected by the Chapter President and the Executive Committee with recommendations coming from the Nominating Committee. The Committee can consist of any number of members as is deemed appropriate by the Committee Chair.

Committee Meetings

The Committee shall meet on a regular basis as determined by the Committee Chair and the Chair shall participate in all National Membership Committee meetings.

Committee Reports

The Committee Chair shall provide reports to the President and Executive Committee at all Executive Committee meetings or as required by the Chapter President.

<u>Membership</u> Dan McHugh (vice-chair) Rebecca Wing (vice-chair) Jim Mills Noel Bentley

Engagement Rick Landsman (vice-chair)

Middle Market Committee Charter

Purpose Statement

The Purpose of the Middle Market Committee is to focus on developing relationships with the owners and CEOs of middle market companies; assisting owners and CEOs in development of Boards of Directors; assisting owners and CEOs in finding Directors for their Boards; educating owners and CEOs on effective board management and governance. The Committee shall hold at least one in-person meeting annually and, when possible, in conjunction with a relevant Chapter Sponsor. The Committee shall hold at least one in-person meeting annually and, when possible, in conjunction with a relevant Chapter Sponsor. The Middle Market Chair shall be a member of the Program Committee and participate in all Program Committee Meetings.

Committee Membership

The Chair of the Committee shall be selected by the Chapter President and the Executive Committee with recommendations coming from the Nominating Committee. The Committee can consist of any number of members as is deemed appropriate by the Committee Chair.

Committee Meetings

The Committee shall meet on regular basis as determined by the Committee Chair and the Chair shall participate in all National Middle Market Committee meetings if and when formalized and as required by the National Middle Market Committee Chair.

Committee Reports

The Committee Chair shall provide reports to the President and Executive Committee at all Executive Committee meetings or as required by the Chapter President.

Roster

Gerald Rixie (co-chair) John Trakselis Randy Bridgeman Edie Comminos Mary Elworth (co-chair) Barbara Ford Marilyn Anderson Tom Goldblatt Diane Meister Amalesh Sanku Fred Siegman Paul Smith Ken Porrello Steve Walling Jim Reiman

Nominating and Governance Committee Charter

Purpose Statement

The Nominating and Governance Committee (the "Committee") is a PDA Chicago Chapter Committee established to support the Chapter President and Executive Committee by identifying and making recommendations for the best-qualified Chapter President, Executive Vice President, and Committee Chair candidates. The Committee will assist the Chapter President and Executive Committee in fulfilling its responsibilities regarding matters that relate to governing the Chapter.

Committee Membership

The Chair of the Committee shall be selected by the Committee. The Committee shall include 5-7 members. The Committee should have an odd number of members at all times to prevent a tie vote. The terms of all committee members, including the Chair, shall be for one term that begins on January 1st and ends on December 31st of the same year, or longer as deemed appropriate.

Committee Meetings

The Committee shall meet early in the fourth quarter of each year or as often as the majority of its members deem appropriate. The Committee may meet in person, by telephone or by electronic means at times and places to be determined by the Committee Chair. The Chair shall provide committee members with an agenda at least a week in advance of committee meetings and communicate the details of the meeting to Committee members in a timely fashion.

Committee Authority and Responsibilities

Solicit Chicago Chapter candidates for President and Committee Chairs as required, review interested candidates against the selection criteria established by the Committee and develop a slate of nominees that represents those criteria.

Vet all candidates to ensure that they have the proper competencies, experience, and willingness to fulfill their duties and responsibilities. Recommend candidates to fill vacancies as a result of the resignation or removal of an Officer or Committee Chair.

Committee Voting Process

The Committee will vote on each candidate who will be recommended to the President and the Executive Committee. Approval of any candidate will be by a majority vote of the members of the Committee.

Committee Reports

The Committee Chair shall provide a report to the President and the Executive Committee as to its progress as necessary at Chicago Chapter Executive Committee Meetings.

Roster

Sue Buchanan (chair) Elaine Vorberg (vice-chair) Matt Hartzman

Private Equity and Family Office Committee Charter

Purpose Statement

The purpose of the Private Equity and Family Office Committee is to lead and support the evolution of board governance best practices in private equity firms and family offices, their portfolio companies, and the institutions that invest in them. In particular, PDA's focus is on encouraging greater emphasis on governance excellence procedures, and on diversity on the boards portfolio companies. As part of that effort, we advocate for a greater representation of "non-investor" independent directors on boards of those firms. The Committee shall hold at least one in-person meeting annually and, when possible, in conjunction with a relevant Chapter Sponsor. The Private Equity Chair shall be a member of the Program Committee and participate in all Program Committee Meetings.

Committee Membership

The Chair of the Committee shall be selected by the Chapter President and the Executive Committee with recommendations coming from the Nominating Committee. The Committee can consist of any number of members as is deemed appropriate by the Committee Chair.

Committee Meetings

The Committee shall meet on regular basis as determined by the Committee Chair and the Chair shall participate in all National Private Equity Committee meetings as required by the Chair of the National Private Equity Committee.

Committee Reports

The Committee Chair shall provide reports to the President and Executive Committee at all Executive Committee meetings or as required by the Chapter President.

Roster

Art Mertes (chair) Dan McHugh

Program Committee Charter

Purpose Statement

The goal of the Program Committee is to provide programming that is consistent with PDA's mission of "Creating Value Through Board Excellence." The Program Committee's focus is to source subjects and presenters to create monthly programs for members and private company owners/managers related to practical experiences in effective private company governance; prepares a budget for approval by the Chapter President and Executive Committee for speakers and venue costs; annually prepares a calendar of programs for the Chapter; solicit speakers, panel members, moderators for each program event; works with the Sponsorship Committee in developing venues for each program; provide program information to the Chapter Administrator.

Committee Membership

The Chair of the Committee shall be selected by the Chapter President and the Executive Committee with recommendations coming from the Nominating Committee. The Committee can consist of any number of members as is deemed appropriate by the Committee Chair.

Committee Meetings

The Committee shall meet on a regular basis as determined by the Committee Chair and the Chair shall participate in all National Program Committee meetings.

Committee Reports

The Committee Chair shall provide reports to the President and Executive Committee at all Executive Committee meetings or as required by the Chapter President.

Roster

Tracey Cantarutti Ernest Cavin Jim Doyle Dana Cooper-Hayes (chair - Program) Chris Engleman Dan McHugh Art Mertes (chair – Private Equity & Family Office) Alan Mindlin (chair – Early Stage) Nicki Norris Ken Porrello David Spitulnik Mark Trembacki Elaine Vorberg Sally Washlow Kathleen Yosko

Social Events Committee Charter

Purpose Statement

The purpose of the Social Events Committee creates is to provide ideas and a calendar for annual social events; organizes all events; develops, in conjunction with the Communications Committee, communications for all events; develops a budget for approval by the Chapter Executive Committee; specific events to include, but not limited to, December Holiday Party, Summer Social, Annual Golf Outing.

Committee Membership

The Chair of the Committee shall be selected by the Chapter President and the Executive Committee with recommendations coming from the Nominating Committee. The Committee can consist of any number of members as is deemed appropriate by the Committee Chair.

Committee Meetings

The Committee shall meet on regular basis as determined by the Committee Chair.

Committee Reports

The Committee Chair shall provide reports to the President and Executive Committee at all Executive Committee meetings or as required by the Chapter President.

Roster

Amy Dordek (chair)

Sponsorship Committee Charter

Purpose Statement

The Sponsorship Committee is responsible for growing, renewing and retaining Chicago chapter sponsorships each year; communicates sponsorship fees and the corresponding benefits ("sponsor value proposition") for Chapter sponsors; discusses the wide range of sponsor opportunities and brand visibility available to sponsors and encourages companies to consider PDA sponsorship; engages and maintains relationships with key members located in Chicago at sponsoring companies – both local chapter sponsors as well as National sponsors – throughout the year; communicates with sponsors about annual renewal of sponsorship commitments; works with the chapter's Programming Committee in assigning sponsors to programs and developing sponsor hosted venues for events; and, works with the National Communications and Marketing committee to provide sponsor logo and other information for communication of PDA sponsorship.

Committee Membership

The Chair (or Co-Chairs) of the Committee shall be selected by the Chapter President and the Executive Committee with recommendations coming from the Nominating Committee. The term of office for the Chair (or Co-Chairs) will generally be three years. The Committee can consist of any number of members as is deemed appropriate by the Committee Chair.

Committee Meetings

The Committee shall meet on a regular basis as determined by the Committee Chair and the Chair shall participate in all National Sponsorship Committee meetings.

Committee Reports

The Committee Chair shall provide reports to the President and Executive Committee at all Executive Committee meetings or as required by the Chapter President.

Roster

John Anderson (Co-chair) Silvia Prickel (Co-chair) Claudia Allen Amy Cline Moji Eagan Jim Mills Nicki Norris (Vice Chair) Neema Varghese